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Ralph Livingstone DBA US Magnetics  
R.LIVINGSTONE@US-MAGNETICS.COM  
43301 N. Division Street Suite 106A  
Lancaster, CA 93535  
OFFICE: (661) 948-0410 FAX: (661) 948-0412

Dear Prospective Employer:

I have known Bruce Branstad both personally and professionally since 1995. During the period of 1995 to 1999, he was employed as a technician by Abbott Technologies, Inc. in Sun Valley, CA. I was employed there as an engineer – serving in the capacity as Chief Engineer for over 15 years of my employment there. I have kept in contact with Bruce, and corroborated with him regularly on technical projects since our time together at Abbott.

I offer this letter as a personal and professional recommendation of Bruce Branstad.

During his duration at Abbott, he rose quickly to the status of senior technician – working directly with me on a daily basis on R&D projects, new test fixtures and on the more difficult production test projects. These included multi-phase sine-shaping transformer-rectifier units (TRUs); high-voltage assemblies; and regulated power supplies – most of which were for military applications.

Bruce fit very well into our team at Abbott – which being a small company demanded a very high level of energy, creativity, team communication and flexibility from every member of the technical staff. As around 90% of Abbott's products were designed and constructed for military end-users, a very high attention to process details was also required. Bruce - being naturally detail-oriented - was a great help developing the processes which ultimately let the company evolve smoothly from a MIL-I-45208 system to its current AS9100C status.

Throughout my ongoing professional relationship with Bruce, it has been apparent to me that his admirable work habits, his enthusiasm tackling technical challenges and his attention to detail have not diminished.

I am therefore pleased to offer my highest recommendation of Bruce Branstad.

Sincerely,

Ralph Livingstone

A handwritten signature in black ink, appearing to read 'R. Livingstone', written over a white background.

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